



A lifetime of specialist care

Nurse Staffing Indicator Template
Reporting Period: 1st Nov. 2016 – 30th Nov. 2016

Summary of Results and Commentary – Registered Nurse Staffing Levels

| Ward | Registered Nurses | | | |
|--------------------------------------|------------------------|----------------------|---|--|
| | Day % fill rate | Night % fill rate | Comments | |
| PICU | 92% | 97% | Meeting the needs of the inpatient service. | |
| Rose | 106% | 89% | Meeting the needs of the inpatient service. | |
| RBH Heart & Paeds | AICU | 89% | 86% | On plan. |
| | Alex | 106% | 95% | On plan. |
| | Elizabeth | 108% | 93% | On plan. |
| | Paul Wood | 101% | 98% | On plan. |
| | Sir Reginald Wilson | 85% | 119% | On plan. |
| | York | 137% | 114% | On plan. |
| | Lung | Foulis | 114% | 106% |
| Lind | | 91% | 100% | On plan and matched to patient acuity. |
| Victoria | | 119% | 115% | Increased Acuity due to number of level 2 patients and high care needs on the ward. |
| Harefield | Cedar | 136% | 82% | Day- sickness and maternity leave cover night – on plan. |
| | Cherry Tree | - | - | N/A |
| | Rowan/Fir Tree | 95% | 92% | Ward safely staffed, extra HCA utilised at night for patient dependency. |
| | HDU | 95% | 95% | Reduction in level 2 patients so staffing flexed accordingly day and night. |
| | ITU | 135% | 128% | Increase in staff due to super nummery status of staff. Large volume of patients requiring ECMO so staffing numbers increased accordingly due to patient safety. |
| | Maple | 76% | 104% | Day –sufficient staff to cover acuity – slightly over due to 1: 1 nursing. |
| | Oak/Acorn | 86% | 95% | Sufficient staff on days to cover patient activity, night on plan. |
| Whole Trust | 100% | 100% | | |

| Ward | | Care Staff (NB this is a small proportion of the overall nurse staffing complement) | | |
|-------------------------|------------------------|---|----------------------|--|
| | | Day % fill rate | Night % fill rate | Comments |
| RBH Heart & Paeds | PICU | 83% | 62% | HCA's do not deliver direct patient care in this area. |
| | Rose | 83% | 62% | HCA's do not deliver direct patient care in this area. |
| | AICU | 36% | 35% | Healthcare worker shifts not replaced as there is sufficient registered nurses. |
| | Alex | 40% | 77% | Healthcare worker shifts not replaced as there is sufficient registered nurses. |
| | Elizabeth | 39% | 35% | Healthcare worker shifts not replaced as there is sufficient registered nurses. |
| | Paul Wood | 36% | 50% | Healthcare worker shifts not replaced as there is sufficient registered nurses. |
| | Sir Reginald Wilson | 37% | 35% | Healthcare worker shifts not replaced as there is sufficient registered nurses. |
| | York | 54% | 152% | On plan. |
| Lung | Foulis | 54% | 20% | Higher % Registered nurses utilised due to patient acuity to offset care staff. |
| | Lind | N/A | 100% | Care staff utilised to cover extra volume of patients during sleep room refurbishment. |
| | Victoria | 76% | 83% | High acuity of level 2 patients off set the care staff with the number of registered nurses. |
| Harefield | Cedar | 90% | 112% | Day- on plan night- 1:1 covering confused patient. |
| | Cherry Tree | - | - | N/A |
| | Rowan/Fir Tree | 87% | 132% | Extra HCA at night for increased patient dependency. |
| | HDU | 20% | 10% | N/A |
| | ITU | 79% | 93% | Reduced need at times due to higher level of patients. |
| | Maple | 73% | 115% | Day- on plan night-1:1 care. |
| | Oak/Acorn | 62% | 80% | Sufficient registered nurses on duty to deliver care – adequate staffing overall, Night – on plan. |
| Whole Trust | 63% | 82% | | |

Table 1: Day Shifts

| Ward | | Day | | | | | | | | | | | |
|-------------------------|--------------------------|-------------------|--------------|--------------|-------------|------------------|-----------------------|---------------|--------------|------------|------------|------------------|-----------------------|
| | | Registered Nurses | | | | | | Care Staff | | | | | |
| | | Planned (hrs) | Actual (hrs) | | | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Actual (hrs) | | | Total fill (hrs) | Average fill rate (%) |
| Usual roster | Bank | | Agency | Usual roster | Bank | | | | Agency | | | | |
| RBH Heart & Paeds | PICU | 6750 | 4188 | 460 | 1534 | 6182 | 92% | 1001 | 834 | 0 | 0 | 834 | 83% |
| | Rose | 5625 | 4770 | 284 | 897 | 5951 | 106% | 1001 | 834 | 0 | 0 | 834 | 83% |
| | AICU | 8250 | 6791 | 253 | 280 | 7323 | 89% | 720 | 258 | 0 | 0 | 258 | 36% |
| | Alex | 2730 | 2228 | 211 | 452 | 2890 | 106% | 720 | 258 | 27 | 0 | 285 | 40% |
| | Elizabeth | 4680 | 4433 | 200 | 402 | 5035 | 108% | 720 | 258 | 12 | 12 | 282 | 39% |
| | Paul Wood | 2522 | 2160 | 70 | 319 | 2549 | 101% | 720 | 258 | 0 | 0 | 258 | 36% |
| | Sir Reginald Wilson | 3900 | 2595 | 213 | 524 | 3332 | 85% | 720 | 258 | 7.5 | 0 | 266 | 37% |
| | York | 2418 | 2708 | 164 | 436 | 3307 | 137% | 720 | 258 | 101 | 27 | 386 | 54% |
| Lung | Foulis | 2626 | 2783 | 0 | 212 | 2994 | 114% | 450 | 218 | 0 | 24 | 242 | 54% |
| | Lind ¹ | 825 | 696 | 54 | 0 | 750 | 91% | - | - | - | - | - | N/A |
| | Victoria | 2340 | 2753 | 32 | 0 | 2785 | 119% | 465 | 352.5 | 0 | 0 | 353 | 76% |
| Harefield | Cedar | 1800 | 1640 | 399 | 402 | 2441 | 136% | 1140 | 821.5 | 150 | 52 | 1023 | 90% |
| | Cherry Tree ² | 1430 | - | - | - | - | N/A | - | - | - | - | - | N/A |
| | Rowan/Fir Tree | 4186 | 3336 | 301 | 324 | 3960 | 95% | 1178 | 901 | 81 | 46 | 1027 | 87% |
| | HDU | 2250 | 2128 | 12 | 0 | 2139 | 95% | 570 | - | - | - | - | N/A |
| | ITU | 7125 | 8492 | 966 | 153 | 9610 | 135% | 1213 | 768 | 190 | 0 | 958 | 79% |
| | Maple | 3120 | 2254 | 69 | 53 | 2376 | 76% | 1143 | 641 | 162 | 27 | 829 | 73% |
| Oak/Acorn | 5850 | 4730 | 274 | 22 | 5025 | 86% | 2369 | 1316 | 155 | 0 | 1470 | 62% | |
| Whole Trust | | 68427 | 58680 | 3959 | 6009 | 68648 | 100.32% | 14848 | 8347 | 884 | 188 | 9418 | 63.43% |

* Columns in *italics* will be submitted to NHS England on 14th Dec. 2016. For further details about the sources of information and the assumptions made, please see Appendix 1.

Table 2: Night Shifts

| Ward | | Night | | | | | | | | | | | |
|--------------------|--------------------------|-------------------|--------------|--------------|-------------|------------------|-----------------------|---------------|---------------|-------------|------------|------------------|-----------------------|
| | | Registered Nurses | | | | | Care Staff | | | | | | |
| | | Planned (hrs) | Actual (hrs) | | | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Actual (hrs) | | | Total fill (hrs) | Average fill rate (%) |
| Usual roster | Bank | | Agency | Usual roster | Bank | | | | Agency | | | | |
| PICU | PICU | 6210 | 3896 | 840 | 1306 | 6041 | 97% | 518 | 322 | 0 | 0 | 322 | 62% |
| | Rose | 5175 | 2818 | 690 | 1093 | 4600 | 89% | 518 | 322 | 0 | 0 | 322 | 62% |
| RBH Heart & Paeds | AICU | 7590 | 5773 | 483 | 290 | 6546 | 86% | 132 | 46.2 | 0 | 0 | 46 | 35% |
| | Alex | 1650 | 693 | 418 | 462 | 1573 | 95% | 132 | 46 | 55 | 0 | 101 | 77% |
| | Elizabeth | 3960 | 2035 | 825 | 803 | 3663 | 93% | 132 | 46 | 0 | 0 | 46 | 35% |
| | Paul Wood | 1320 | 836 | 143 | 319 | 1298 | 98% | 132 | 46 | 9 | 11 | 66 | 50% |
| | Sir Reginald Wilson | 1650 | 957 | 462 | 550 | 1969 | 119% | 132 | 46 | 0 | 0 | 46 | 35% |
| | York | 1650 | 1166 | 341 | 373 | 1880 | 114% | 132 | 46 | 99 | 55 | 200 | 152% |
| | Foulis | 1980 | 1760 | 176 | 165 | 2101 | 106% | 330 | 44 | 22 | 0 | 66 | 20% |
| Lung | Lind ¹ | 396 | 198 | 198 | 0 | 396 | 100% | 66 | 0 | 66 | 0 | 66 | 100% |
| | Victoria | 1320 | 1419 | 44 | 57 | 1520 | 115% | 330 | 264 | 11 | 0 | 275 | 83% |
| | | | | | | | | | | | | | |
| Harefield | Cedar | 1725 | 909 | 404 | 104 | 1416 | 82% | 690 | 414 | 299 | 58 | 771 | 112% |
| | Cherry Tree ² | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 | 0 | 0 | 0 | N/A |
| | Rowan/Fir Tree | 2970 | 1599 | 840 | 301 | 2739 | 92% | 714 | 609.5 | 299 | 35 | 943 | 132% |
| | HDU | 2070 | 1852 | 81 | 35 | 1967 | 95% | 345 | - | - | - | - | N/A |
| | ITU | 6555 | 5624 | 1771 | 968 | 8363 | 128% | 345 | 207 | 114 | 0 | 321 | 93% |
| | Maple | 1650 | 1426 | 184 | 103 | 1713 | 104% | 690 | 621 | 138 | 33 | 792 | 115% |
| | Oak/Acorn | 3630 | 2178 | 1253 | 35 | 3466 | 95% | 660 | 330 | 173 | 23 | 526 | 80% |
| Whole Trust | | 51501 | 35136 | 9151 | 6961 | 51248 | 99.51% | 5997 | 3410.7 | 1319 | 214 | 4943 | 82.42% |

Source: Nurse Bank Databases, E-Roster/MAPPS

¹Lind: please note these are the total hours planned and filled for the unit. When reporting to NHS England, daycase beds are excluded

² Cherry Tree: please note that information on Cherry Tree will not be reported to NHS London, as daycase beds are excluded from the reporting requirement. All of Cherry Tree's beds are currently for daycases.

Table 2: Night Shifts

* Columns in *italics* will be submitted to NHS England on 14th Dec. 2016. For further details about the sources of information and the assumptions made, please see Appendix 1.

| | Ward | Annual leave | Patient acuity | Patient Volume | Sickness | Vacancy | Maternity cover | Study Leave | Other | |
|------------------------------|----------------|--------------|----------------|----------------|------------|----------|-----------------|-------------|----------|--|
| | PICU | 0 | 0 | 360 | 0 | 0 | 0 | 0 | 0 | |
| | Rose | 0 | 0 | 261 | 0 | 0 | 0 | 0 | 0 | |
| RBH Heart & Paeds | AICU | 0 | 0 | 116 | 0 | 0 | 0 | 0 | 0 | |
| | Alex | 0 | 1 | 79 | 0 | 3 | 0 | 0 | 0 | |
| | Elizabeth | 0 | 0 | 153 | 0 | 0 | 0 | 0 | 0 | |
| | Paul Wood | 0 | 1 | 23 | 0 | 0 | 0 | 0 | 0 | |
| | Sir Reginald | 0 | 0 | 106 | 0 | 0 | 0 | 0 | 0 | |
| | Wilson | 0 | 0 | 106 | 0 | 0 | 0 | 0 | 0 | |
| | York | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Lung | Foulis | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | |
| | Lind | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | |
| | Victoria | 0 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | |
| Harefield | Cedar | 1 | 12 | 12 | 13 | 120 | 0 | 0 | 0 | |
| | Cherry Tree | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | Rowan/Fir Tree | 1 | 9 | 106 | 20 | 61 | 0 | 0 | 0 | |
| | HDU | 0 | 3 | 11 | 0 | 0 | 0 | 0 | 0 | |
| | ITU | 0 | 0 | 378 | 0 | 0 | 0 | 0 | 0 | |
| | Maple | 2 | 12 | 4 | 14 | 24 | 3 | 0 | 0 | |
| | Oak/Acorn | 0 | 20 | 114 | 26 | 18 | 0 | 0 | 0 | |
| Whole Trust | 4 | 58 | 1736 | 73 | 226 | 3 | 0 | 0 | 0 | |

¹Lind: please note these are the total hours planned and filled for the unit. When reporting to NHS England, daycase beds are excluded

²Cherry Tree: please note that information on Cherry Tree will not be reported to NHS London, as daycase beds are excluded from the reporting requirement.

All of Cherry Tree's beds are currently for daycases.

Table 3: Reasons for Use of Bank and Agency (by no. of shifts)

This information will not be reported to NHS London

Source: Nurse Bank Databases

Table 4: Use of RMNs (by no. of hours)

This is included in the tables above, and will form part of the numbers reported to NHS London. This is a change to last month, following the publication of further guidance from NHS England.

| Ward | Number of hours |
|------|-----------------|
| - | 0 |

Source: Nurse Bank Databases

Appendix 1: Data sources, definitions and assumptions made

Tables 1 and 2: Day and Night Shifts

This data is compiled from a number of sources:

1. Planned hours. This is the number of hours each ward is funded for (from nurse recruitment office) and should match the posters up on each ward.
2. Actual hours
 - a. Usual roster. These are the hours that have been recorded on e-roster/MAPPS.
 - b. Bank. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked bank staff directly (i.e. not through the bank office), these are not included – as accurate information is not held / easily available.
 - c. Agency. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked agency staff directly (i.e. not through the bank office), these are not included - as accurate information is not held / easily available.
 - d. Care staff. HCA's working on the adult wards in Sydney Street are pooled and rotate between the 5 wards. Therefore, the planned and actual hours worked hours have been averaged out to be equal across all these wards.
3. Total fill. This is the sum of the actual hours worked (i.e. usual roster, bank, agency)
4. Average fill rate. This is total fill divided by the planned hours, expressed as a %.

Table 3: Reasons for Bank and Agency Use

These are the reasons, as documented on the Nurse Bank spreadsheets.

For RBH, there were a number of blank entries, which have been excluded.

Table 4: Use of RMNs

If a patient needs RMN input, then this can equate to a notable number of additional hours. Details of RMN use is reported here for internal use only – it is also required to be reported to UNIFY, and is included in the other tables in this report.

Appendix 2: UNIFY template

DRAFT not for use - final version to be made available via the UNIFY system

Fill rate indicator return

Staffing: Nursing, midwifery and care staff

Reporting Period: 1/5/2014 to 31/05/2014

Please provide the URL to the page on your trust website where your staffing information is available

| Hospital Site Details | | Ward name | Main two specialties on each ward | | Day | | | | Night | | | | Day | | Night | |
|--|---------------------------------|-----------|-----------------------------------|---------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|--|------------------------------------|--|------------------------------------|
| | | | S1 | S2 | Registered nurses/ midwives | | Care Staff | | Registered nurses/ midwives | | Care Staff | | Average fill rate - registered nurses/midwives (%) | Average fill rate - care staff (%) | Average fill rate - registered nurses/midwives (%) | Average fill rate - care staff (%) |
| Site code <small>*The Site code is automatically populated when a Site name is selected</small> | Hospital Site name | | | | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | | | | |
| | Select from from drop down list | | Select from from drop down list | Select from from drop down list | | | | | | | | | Automatic calculation | Automatic calculation | Automatic calculation | Automatic calculation |
| | | | | | | | | | | | | | | | | |