

**Nurse Staffing Indicator Template**  
**Reporting Period: 1<sup>st</sup> Jun 2016 – 30<sup>th</sup> Jun. 2016**

**Summary of Results and Commentary – Registered Nurse Staffing Levels**

| Ward                                 | Registered Nurses      |                      |                          |   |
|--------------------------------------|------------------------|----------------------|--------------------------|---|
|                                      | Day<br>% fill rate     | Night<br>% fill rate | Comments                 |   |
| PICU                                 | 93%                    | 102%                 | Within normal parameters |   |
|                                      | Rose                   | 98%                  | 84%                      | Well staffed as patient numbers lower this month  |
| <b>RBH<br/>Heart &amp;<br/>Paeds</b> | AICU                   | 66%                  | 71%                      | 10 beds closed for refurbishment, nurse staffing reduced as a result of this.                                       |
|                                      | Alex                   | 113%                 | 106%                     | On Plan   |
|                                      | Elizabeth              | 92%                  | 65%                      | Day shift on plan. Night shift staffing reduced in line with activity   |
|                                      | Paul Wood              | 97%                  | 106%                     | On plan   |
|                                      | Sir Reginald<br>Wilson | 85%                  | 128%                     | On plan   |
|                                      | York                   | 130%                 | 97%                      | On plan   |
|                                      | <b>Lung</b>            | Foulis               | 113%                     | 101%  |
| Lind                                 |                        | 105%                 | 100%                     | On plan   |
| Victoria                             |                        | 96%                  | 120%                     | Night – required one to one nursing for patients acuity and high care needs   |
| <b>Harefield</b>                     | Cedar                  | 134%                 | 78%                      | Day fill rate – 1 x member of staff unable to work clinically. Increased patient dependency. Night fill – on target |
|                                      | Cherry Tree            | -                    | -                        | N/A   |
|                                      | Rowan/Fir Tree         | 95%                  | 82%                      | Extra HCA utilised at night and support from ITU with haemofiltration   |
|                                      | HDU                    | 89%                  | 89%                      | Reduced number of level 2 patients. Staffing flexed accordingly   |
|                                      | ITU                    | 138%                 | 125%                     | Super-numery staff on days and staff sent to administer haemofiltration on other wards                              |
|                                      | Maple                  | 85%                  | 127%                     | Day fill rate – on target. Night fill rate – Increased patient dependency   |
|                                      | Oak/Acorn              | 99%                  | 105%                     | On plan   |
| <b>Whole Trust</b>                   | <b>97%</b>             | <b>95%</b>           |                          |   |

| Ward                    | Care Staff (NB this is a small proportion of the overall nurse staffing complement) |                   |          |   |
|-------------------------|---|-------------------|----------|---|
|                         | Day % fill rate   | Night % fill rate | Comments |   |
| RBH<br>Heart &<br>Paeds | PICU  | 83%               | 67%      | Acceptable as HCAs not delivering direct patient care   |
|                         | Rose  | 83%               | 67%      | Acceptable as HCAs not delivering direct patient care   |
|                         | AICU  | 38%               | 50%      | Healthcare worker shifts not replaced as sufficient registered nurses available to provide safe nursing care.                   |
|                         | Alex  | 49%               | 83%      | Healthcare worker shifts not replaced as sufficient registered nurses available to provide safe nursing care.                   |
|                         | Elizabeth   | 38%               | 50%      | Healthcare worker shifts not replaced as sufficient registered nurses available to provide safe nursing care.                   |
|                         | Paul Wood   | 39%               | 50%      | Healthcare worker shifts not replaced as sufficient registered nurses available to provide safe nursing care.                   |
|                         | Sir Reginald Wilson   | 41%               | 50%      | Healthcare worker shifts not replaced as sufficient registered nurses available to provide safe nursing care.                   |
|                         | York  | 39%               | 50%      | Healthcare worker shifts not replaced as sufficient registered nurses available to provide safe nursing care.                   |
| Lung                    | Foulis  | 45%               | 50%      | Day care staff matched patient's needs- Night ward fully covered with RGNs  |
|                         | Lind  | N/A               | N/A      | N/A   |
|                         | Victoria  | 74%               | 77%      | Night – required one to one nursing for patients acuity and high care needs<br>Day patient care needs met by Registered nurses. |
| Harefield               | Cedar   | 68%               | 113%     | Day fill rate – on target. Night fill rate – Increased patient dependency   |
|                         | Cherry Tree   | -                 | -        | N/A   |
|                         | Rowan/Fir Tree  | 97%               | 132%     | Extra HCA utilised at night due to patient dependency.  |
|                         | HDU   | 0%                | 0%       | N/A   |
|                         | ITU   | 117%              | 93%      | Additional staff during the day to support heavy workload. Flexed at night according to requirement                             |
|                         | Maple   | 81%               | 110%     | Day fill rate – on target. Night fill rate – Increased patient dependency   |
|                         | Oak/Acorn   | 67%               | 110%     | Vacancies, recruitment processing job offers, on plan for night   |
| <b>Whole Trust</b>      | <b>64%</b>  | <b>86%</b>        |          |   |

Table 1: Day Shifts

| Ward                    |                          | Day               |              |              |             |                  |                       |               |              |            |            |                  |                       |
|-------------------------|--------------------------|-------------------|--------------|--------------|-------------|------------------|-----------------------|---------------|--------------|------------|------------|------------------|-----------------------|
|                         |                          | Registered Nurses |              |              |             |                  | Care Staff            |               |              |            |            |                  |                       |
|                         |                          | Planned (hrs)     | Actual (hrs) |              |             | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Actual (hrs) |            |            | Total fill (hrs) | Average fill rate (%) |
| Usual roster            | Bank                     |                   | Agency       | Usual roster | Bank        |                  |                       |               | Agency       |            |            |                  |                       |
|                         | PICU                     | 6750              | 4630         | 436          | 1196        | 6262             | 93%                   | 928           | 769          | 0          | 0          | 769              | 83%                   |
|                         | Rose                     | 5625              | 4230         | 493          | 794         | 5516             | 98%                   | 928           | 769          | 0          | 0          | 769              | 83%                   |
| RBH<br>Heart &<br>Paeds | AICU                     | 8250              | 5342         | 85           | 46          | 5473             | 66%                   | 720           | 272          | 0          | 0          | 272              | 38%                   |
|                         | Alex                     | 2730              | 2813         | 117          | 168         | 3098             | 113%                  | 720           | 272          | 79.5       | 0          | 351              | 49%                   |
|                         | Elizabeth                | 4680              | 3945         | 191          | 164         | 4300             | 92%                   | 720           | 272          | 0          | 0          | 272              | 38%                   |
|                         | Paul Wood                | 2522              | 2273         | 74           | 111         | 2457             | 97%                   | 720           | 272          | 12         | 0          | 284              | 39%                   |
|                         | Sir Reginald Wilson      | 3900              | 2858         | 228          | 217         | 3303             | 85%                   | 720           | 272          | 22         | 0          | 294              | 41%                   |
|                         | York                     | 2418              | 2888         | 72           | 176         | 3135             | 130%                  | 720           | 272          | 8          | 0          | 279              | 39%                   |
|                         |                          |                   |              |              |             |                  |                       |               |              |            |            |                  |                       |
| Lung                    | Foulis                   | 2626              | 2903         | 49           | 12          | 2963             | 113%                  | 450           | 203          | 0          | 0          | 203              | 45%                   |
|                         | Lind <sup>1</sup>        | 825               | 836          | 27           | 0           | 863              | 105%                  | -             | -            | -          | -          | -                | N/A                   |
|                         | Victoria                 | 2883              | 2513         | 252          | 8           | 2772             | 96%                   | 465           | 345          | 0          | 0          | 345              | 74%                   |
| Harefield               | Cedar                    | 1800              | 1938         | 237          | 242         | 2416             | 134%                  | 1140          | 649          | 98         | 33         | 780              | 68%                   |
|                         | Cherry Tree <sup>2</sup> | -                 | -            | -            | -           | -                | -                     | -             | -            | -          | -          | -                | -                     |
|                         | Rowan/Fir Tree           | 4186              | 3655         | 108          | 230         | 3993             | 95%                   | 1178          | 997          | 108        | 35         | 1139             | 97%                   |
|                         | HDU                      | 2250              | 1967         | 46           | 0           | 2013             | 89%                   | 570           | 0            | 0          | 0          | 0                | 0%                    |
|                         | ITU                      | 7125              | 9241         | 537          | 88          | 9865             | 138%                  | 685           | 653          | 148        | 0          | 801              | 117%                  |
|                         | Maple                    | 3120              | 2243         | 77           | 345         | 2664             | 85%                   | 1183          | 844          | 35         | 81         | 959              | 81%                   |
|                         | Oak/Acorn                | 5850              | 5441         | 328          | 35          | 5803             | 99%                   | 2369          | 1346         | 225        | 23         | 1593             | 67%                   |
| <b>Whole Trust</b>      |                          | <b>68970</b>      | <b>59709</b> | <b>3354</b>  | <b>3828</b> | <b>66891</b>     | <b>96.99%</b>         | <b>14215</b>  | <b>8202</b>  | <b>734</b> | <b>171</b> | <b>9106</b>      | <b>64.06%</b>         |

\* Columns in *italics* will be submitted to NHS England on 15<sup>th</sup> Jul. 2016. For further details about the sources of information and the assumptions made, please see Appendix 1.

| Ward               |                          | Night             |              |              |             |                  |                       |               |              |             |            |                  |                       |
|--------------------|--------------------------|-------------------|--------------|--------------|-------------|------------------|-----------------------|---------------|--------------|-------------|------------|------------------|-----------------------|
|                    |                          | Registered Nurses |              |              |             |                  |                       | Care Staff    |              |             |            |                  |                       |
|                    |                          | Planned (hrs)     | Actual (hrs) |              |             | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Actual (hrs) |             |            | Total fill (hrs) | Average fill rate (%) |
| Usual roster       | Bank                     |                   | Agency       | Usual roster | Bank        |                  |                       |               | Agency       |             |            |                  |                       |
| PICU               | PICU                     | 6210              | 4169         | 736          | 1438        | 6342             | 102%                  | 518           | 345          | 0           | 0          | 345              | 67%                   |
|                    | Rose                     | 5175              | 2691         | 357          | 1323        | 4370             | 84%                   | 518           | 345          | 0           | 0          | 345              | 67%                   |
| RBH Heart & Paeds  | AICU                     | 7590              | 5267         | 69           | 23          | 5359             | 71%                   | 132           | 66           | 0           | 0          | 66               | 50%                   |
|                    | Alex                     | 1650              | 1287         | 264          | 198         | 1749             | 106%                  | 132           | 66           | 44          | 0          | 110              | 83%                   |
|                    | Elizabeth                | 3960              | 1617         | 622          | 330         | 2569             | 65%                   | 132           | 66           | 0           | 0          | 66               | 50%                   |
|                    | Paul Wood                | 1320              | 1034         | 209          | 154         | 1397             | 106%                  | 132           | 66           | 0           | 0          | 66               | 50%                   |
|                    | Sir Reginald Wilson      | 1650              | 1001         | 705          | 407         | 2113             | 128%                  | 132           | 66           | 0           | 0          | 66               | 50%                   |
|                    | York                     | 1650              | 1177         | 242          | 187         | 1606             | 97%                   | 132           | 66           | 0           | 0          | 66               | 50%                   |
|                    | Lung                     | Foulis            | 1980         | 1947         | 11          | 33               | 1991                  | 101%          | 330          | 66          | 33         | 66               | 165                   |
| Lind <sup>1</sup>  |                          | 396               | 352          | 44           | 0           | 396              | 100%                  | 0             | 0            | 0           | 0          | 0                | N/A                   |
| Victoria           |                          | 1320              | 1287         | 285          | 13          | 1585             | 120%                  | 330           | 165          | 88          | 0          | 253              | 77%                   |
| Harefield          | Cedar                    | 1725              | 1024         | 219          | 104         | 1346             | 78%                   | 690           | 368          | 333         | 81         | 782              | 113%                  |
|                    | Cherry Tree <sup>2</sup> | -                 | -            | -            | -           | -                | -                     | -             | -            | -           | -          | -                | N/A                   |
|                    | Rowan/Fir Tree           | 2970              | 1783         | 418          | 230         | 2430             | 82%                   | 714           | 736          | 174         | 35         | 945              | 132%                  |
|                    | HDU                      | 2070              | 1737         | 81           | 23          | 1840             | 89%                   | 345           | 0            | 0           | 0          | 0                | 0%                    |
|                    | ITU                      | 6555              | 5440         | 1358         | 1369        | 8166             | 125%                  | 345           | 264.5        | 57          | 0          | 321              | 93%                   |
|                    | Maple                    | 1650              | 1426         | 230          | 437         | 2093             | 127%                  | 690           | 632.5        | 115         | 12         | 759              | 110%                  |
|                    | Oak/Acorn                | 3630              | 2145         | 1300         | 357         | 3801             | 105%                  | 660           | 330          | 370         | 23         | 723              | 110%                  |
| <b>Whole Trust</b> |                          | <b>51501</b>      | <b>35382</b> | <b>7146</b>  | <b>6624</b> | <b>49151</b>     | <b>95.44%</b>         | <b>5931</b>   | <b>3648</b>  | <b>1214</b> | <b>216</b> | <b>5077</b>      | <b>85.60%</b>         |

Source: Nurse Bank Databases, E-Roster/MAPPS

<sup>1</sup>Lind: please note these are the total hours planned and filled for the unit. When reporting to NHS England, daycase beds are excluded

<sup>2</sup>Cherry Tree: please note that information on Cherry Tree will not be reported to NHS London, as daycase beds are excluded from the reporting requirement.

All of Cherry Tree's beds are currently for daycases.

**Table 2: Night Shifts**

\* Columns in *italics* will be submitted to NHS England on 15<sup>th</sup> Jul. 2016. For further details about the sources of information and the assumptions made, please see Appendix 1.

|                              |                     | Annual leave | Patient acuity | Patient Volume | Sickness   | Vacancy  | Maternity cover | Study Leave | Other |  |
|------------------------------|---------------------|--------------|----------------|----------------|------------|----------|-----------------|-------------|-------|--|
| <b>RBH Heart &amp; Paeds</b> | PICU                | 22           | 0              | 304            | 6          | 0        | 0               | 0           | 0     |  |
|                              | Rose                | 20           | 0              | 243            | 5          | 0        | 0               | 0           | 0     |  |
|                              | AICU                | 0            | 0              | 24             | 0          | 0        | 0               | 0           | 0     |  |
|                              | Alex                | 0            | 0              | 51             | 0          | 0        | 0               | 0           | 0     |  |
|                              | Elizabeth           | 0            | 0              | 79             | 0          | 0        | 0               | 0           | 0     |  |
|                              | Paul Wood           | 0            | 1              | 13             | 0          | 0        | 0               | 0           | 0     |  |
|                              | Sir Reginald Wilson | 0            | 0              | 121            | 0          | 0        | 0               | 0           | 0     |  |
|                              | York                | 0            | 0              | 0              | 0          | 0        | 0               | 0           | 0     |  |
|                              |                     |              |                |                |            |          |                 |             |       |  |
| <b>Lung</b>                  | Foulis              | 0            | 1              | 5              | 1          | 0        | 0               | 0           | 0     |  |
|                              | Lind                | 1            | 0              | 0              | 0          | 3        | 0               | 0           | 0     |  |
|                              | Victoria            | 0            | 36             | 20             | 0          | 0        | 0               | 0           | 0     |  |
| <b>Harefield</b>             | Cedar               | 0            | 7              | 14             | 17         | 79       | 0               | 0           | 0     |  |
|                              | Cherry Tree         | 0            | 0              | 0              | 0          | 0        | 0               | 0           | 0     |  |
|                              | Rowan/Fir Tree      | 0            | 7              | 72             | 8          | 32       | 0               | 1           | 3     |  |
|                              | HDU                 | 0            | 0              | 10             | 1          | 2        | 0               | 0           | 0     |  |
|                              | ITU                 | 0            | 0              | 322            | 0          | 0        | 0               | 0           | 0     |  |
|                              | Maple               | 2            | 71             | 18             | 5          | 17       | 0               | 1           | 1     |  |
|                              | Oak/Acorn           | 1            | 44             | 132            | 12         | 54       | 2               | 0           | 0     |  |
| <b>Whole Trust</b>           | <b>46</b>           | <b>167</b>   | <b>1428</b>    | <b>55</b>      | <b>187</b> | <b>2</b> | <b>2</b>        | <b>4</b>    |       |  |

Source: Nurse Bank Databases, E-Roster/MAPPS

<sup>1</sup>Lind: please note these are the total hours planned and filled for the unit. When reporting to NHS England, daycase beds are excluded

<sup>2</sup>Cherry Tree: please note that information on Cherry Tree will not be reported to NHS London, as daycase beds are excluded from the reporting requirement.

All of Cherry Tree's beds are currently for daycases.

**Table 3: Reasons for Use of Bank and Agency (by no. of shifts)**

This information will not be reported to NHS London

Source: Nurse Bank Databases

**Table 4: Use of RMNs** (by no. of hours)

This is included in the tables above, and will form part of the numbers reported to NHS London. This is a change to last month, following the publication of further guidance from NHS England.

| Ward | Number of hours |
|------|-----------------|
| -    | 0               |

Source: Nurse Bank Databases

**Appendix 1:** Data sources, definitions and assumptions made

**Tables 1 and 2: Day and Night Shifts**

This data is compiled from a number of sources:

1. Planned hours. This is the number of hours each ward is funded for (from nurse recruitment office) and should match the posters up on each ward.
2. Actual hours
  - a. Usual roster. These are the hours that have been recorded on e-roster/MAPPS.
  - b. Bank. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked bank staff directly (i.e. not through the bank office), these are not included – as accurate information is not held / easily available.
  - c. Agency. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked agency staff directly (i.e. not through the bank office), these are not included - as accurate information is not held / easily available.
  - d. Care staff. HCA’s working on the adult wards in Sydney Street are pooled and rotate between the 5 wards. Therefore, the planned and actual hours worked have been averaged out to be equal across all these wards.
3. Total fill. This is the sum of the actual hours worked (i.e. usual roster, bank, agency)
4. Average fill rate. This is total fill divided by the planned hours, expressed as a %.

**Table 3: Reasons for Bank and Agency Use**

These are the reasons, as documented on the Nurse Bank spreadsheets.

For RBH, there were a number of blank entries, which have been excluded.

**Table 4: Use of RMNs**

If a patient needs RMN input, then this can equate to a notable number of additional hours. Details of RMN use is reported here for internal use only – it is also required to be reported to UNIFY, and is included in the other tables in this report.

Appendix 2: UNIFY template

DRAFT not for use - final version to be made available via the UNIFY system

Fill rate indicator return

Staffing: Nursing, midwifery and care staff



Reporting Period: 1/5/2014 to 31/05/2014

Please provide the URL to the page on your trust website where your staffing information is available

| Hospital Site Details   |                                 | Ward name | Main two specialties on each ward |    | Day                               |                                  |                                   |                                  | Night                             |                                  |                                   |                                  | Day  |                                    | Night  |                                    |
|---|---------------------------------|-----------|-----------------------------------|----|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|--|------------------------------------|--|------------------------------------|
| Site code<br>*The Site code is automatically populated when a Site name is selected | Hospital Site name              |           | S1                                | S2 | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Average fill rate - registered nurses/midwives (%) | Average fill rate - care staff (%) | Average fill rate - registered nurses/midwives (%) | Average fill rate - care staff (%) |
|   | Select from from drop down list |           | Select from from drop down list   |    |                                   |                                  |                                   |                                  |                                   |                                  |                                   | Automatic calculation            | Automatic calculation                              | Automatic calculation              | Automatic calculation                              |                                    |