



Nurse staffing indicator template

Reporting period: 1 July 2016 – 31 July 2016

Summary of results and commentary – registered nurse staffing levels

| | | | | Registered Nurses |
|-----------------------------|---------------------|-------------|-------------|---|
| Ward | | Day | Night | Comments |
| | | % fill rate | % fill rate | Confinents |
| | PICU | 89% | 98% | Within normal parameters |
| | Rose | 90% | 82% | Some issues with staffing therefore a very few beds have had to be closed within month. |
| | AICU | 64% | 64% | AICU has not been operating at full capacity due to refurbishment works. |
| RBH Heart & | Alex | 119% | 103% | On Plan |
| Paeds | Elizabeth | 81% | 63% | On Plan and staffed for reduced occupancy. |
| | Paul Wood | 104% | 101% | On Plan |
| | Sir Reginald Wilson | 79% | 104% | On Plan |
| | York | 136% | 100% | On Plan |
| | Foulis | 115% | 108% | On plan staff matched patient acuity and care. |
| Lung | Lind | 91% | 100% | On plan. |
| Yo Fo Li Lung V | Victoria | 102% | 113% | This is planned and matched according to patient acuity and increased level 2 patients'. |
| | Cedar | 143% | 81% | Day fill rate – One staff member unable to work clinically, staff secondment. Increased patient acuity. Night rate – on target. |
| | Cherry Tree | - | - | N/A |
| | Rowan/Fir Tree | 91% | 89% | Extra suppernumary staff during the day. Health care assistant cover increased at night to cover shortfall. |
| Harefield | HDU | 88% | 83% | Reduced staffing levels due to level 1 patients during the day and night. |
| | ITU | 129% | 110% | Increased staffing levels due to a patient requiring 2 nurses per shift for infection control purposes. |
| | Maple | 80% | 124% | Day rate – on target. Night fill rate – Increased patient acuity 1:1 nursing. |
| | Oak/Acorn | 97% | 102% | On Plan. |
| Whole Tru | st | 94% | 91% | |

| | | | C | Care Staff (NB this is a small proportion of the overall nurse staffing complement) | | | | | |
|----------------|---------------------|-------------|-------------|---|--|--|--|--|--|
| | Ward | Day | Night | Comments | | | | | |
| | | % fill rate | % fill rate | Comments | | | | | |
| | PICU | 71% | 61% | HCAs not delivering direct care. | | | | | |
| | Rose | 74% | 61% | HCAs not delivering direct care. | | | | | |
| | AICU | 34% | 39% | AICU has not been operating at full capacity due to refurbishment works. | | | | | |
| RBH Heart & | Alex | 43% | 87% | Healthcare worker shifts not replaced as sufficient RN providing safe nursing care | | | | | |
| Paeds | Elizabeth | 34% | 47% | Healthcare worker shifts not replaced as sufficient RN providing safe nursing care | | | | | |
| | Paul Wood | 37% | 39% | Healthcare worker shifts not replaced as sufficient RN providing safe nursing care | | | | | |
| | Sir Reginald Wilson | 34% | 47% | Healthcare worker shifts not replaced as sufficient RN providing safe nursing care | | | | | |
| | York | 35% | 47% | Healthcare worker shifts not replaced as sufficient RN providing safe nursing care | | | | | |
| | Foulis | 65% | 26% | Day care staff matched patient's needs. Night fully staffed with registered nurses. | | | | | |
| Lung | Lind | N/A | N/A | N/A | | | | | |
| | Victoria | 78% | 94% | Day and night care staff matched the patient care needs of the ward. | | | | | |
| | Cedar | 82% | 102% | Day and night fill rates both on target. | | | | | |
| | Cherry Tree | - | - | N/A | | | | | |
| | Rowan/Fir Tree | 103% | 143% | Extra HCA's at night due to patient dependency. | | | | | |
| C | HDU | 0% | 0% | N/A | | | | | |
| Hareneid | ITU | 140% | 97% | Additional support due to outbreak on ITU. | | | | | |
| | Maple | 61% | 98% | Day and night fill rates both on target. | | | | | |
| | Oak/Acorn | 58% | 108% | Vacancies recruited to however day shifts had sufficient registered nurses to deliver safe patient care, night on plan. | | | | | |
| Whole Tru | ıst | 61% | 82% | | | | | | |

Table 1: Day Shifts

| | | Day | | | | | | | | | | | | | | |
|-----------|--------------------------|------------------|-----------------|--------------|-----------|---------------------|--------------------------|------------------|-----------------|-------------|--------|---------------------|--------------------------|--|--|--|
| | Mand | | | Register | ed Nurses | | | Care Staff | | | | | | | | |
| Ward | | | | Actual (hrs) | | | | | A | ctual (hrs) | | | | | | |
| | | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | | | |
| | PICU | 6975 | 4438 | 449 | 1320 | 6206 | 89% | 964 | 682 | 0 | 0 | 682 | 71% | | | |
| | Rose | 5813 | 4043 | 373 | 794 | 5209 | 90% | 964 | 682 | 35 | 0 | 717 | 74% | | | |
| | AICU | 8525 | 5468 | 18 | 0 | 5486 | 64% | 744 | 252 | 0 | 0 | 252 | 34% | | | |
| RBH | Alex | 2821 | 3015 | 214 | 141 | 3370 | 119% | 744 | 252 | 65 | 0 | 317 | 43% | | | |
| Heart & | Elizabeth | 4836 | 3428 | 247 | 239 | 3913 | 81% | 744 | 252 | 0 | 0 | 252 | 34% | | | |
| Paeds | Paul Wood | 2561 | 2520 | 63 | 71 | 2654 | 104% | 744 | 252 | 24 | 0 | 276 | 37% | | | |
| | Sir Reginald Wilson | 4030 | 2820 | 150 | 220 | 3190 | 79% | 744 | 252 | 0 | 0 | 252 | 34% | | | |
| | York | 2431 | 3008 | 198 | 113 | 3318 | 136% | 744 | 252 | 8 | 0 | 260 | 35% | | | |
| | Foulis | 2691 | 2978 | 41 | 82 | 3100 | 115% | 465 | 300 | 0 | 0 | 300 | 65% | | | |
| Lung | Lind ¹ | 788 | 684 | 30 | 0 | 714 | 91% | 0 | 0 | 0 | 0 | 0 | N/A | | | |
| | Victoria | 2700 | 2565 | 158 | 20 | 2743 | 102% | 435 | 315 | 23.5 | 0 | 339 | 78% | | | |
| | Cedar | 1860 | 2118 | 288 | 253 | 2658 | 143% | 1178 | 879 | 81 | 12 | 971 | 82% | | | |
| | Cherry Tree ² | 1365 | 0 | 0 | 0 | 0 | 0% | - | - | - | - | - | - | | | |
| | Rowan/Fir Tree | 4303 | 3260 | 411 | 264 | 3935 | 91% | 1178 | 700 | 297 | 215 | 1211 | 103% | | | |
| Harefield | HDU | 2325 | 2024 | 23 | 0 | 2047 | 88% | 589 | 0 | 0 | 0 | 0 | 0% | | | |
| | ITU | 7363 | 9155 | 346 | 8 | 9509 | 129% | 654.5 | 734 | 171 | 12 | 916 | 140% | | | |
| | Maple | 3224 | 2047 | 71 | 449 | 2567 | 80% | 1207 | 587 | 152 | 0 | 739 | 61% | | | |
| | Oak/Acorn | 6045 | 5360 | 379 | 138 | 5876 | 97% | 2410 | 809 | 536 | 61 | 1406 | 58% | | | |
| Whole Tru | st | 70655 | 58927 | 3456 | 4109 | 66492 | 94.11% | 14509 | 7197 | 1391 | 299 | 8887 | 61.25% | | | |

^{*} Columns in *italics* will be submitted to NHS England on 15th Aug. 2016. For further details about the sources of information and the assumptions made, please see Appendix 1.

| | | Night | | | | | | | | | | | | | | |
|------------------|---------------------------|------------------|-----------------|--------------|-----------|---------------------|--------------------------|------------------|-----------------|-------------|--------|---------------------|-----------------------------|--|--|--|
| Ward | | | | Register | ed Nurses | | Care Staff | | | | | | | | | |
| | | | | Actual (hrs) | | | | | A | ctual (hrs) | | | | | | |
| | | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | | | |
| | PICU | 6417 | 4177 | 713 | 1369 | 6259 | 98% | 535 | 328 | 0 | 0 | 328 | 61% | | | |
| | Rose | 5348 | 2289 | 449 | 1633 | 4370 | 82% | 535 | 328 | 0 | 0 | 328 | 61% | | | |
| | AICU | 7843 | 5049 | 1 | 0 | 5049 | 64% | 136.4 | 52.8 | 0 | 0 | 53 | 39% | | | |
| RBH | Alex | 1705 | 1408 | 209 | 132 | 1749 | 103% | 136 | 53 | 66 | 0 | 119 | 87% | | | |
| Heart & Paeds | Elizabeth | 4092 | 1672 | 727 | 176 | 2575 | 63% | 136 | 53 | 11 | 0 | 64 | 47% | | | |
| Paeus | Paul Wood Sir Reginald | 1364 | 1045 | 286 | 45 | 1376 | 101% | 136 | 53 | 0 | 0 | 53 | 39% | | | |
| | Wilson | 1705 | 979 | 631 | 165 | 1775 | 104% | 136 | 53 | 11 | 0 | 64 | 47% | | | |
| | York | 1705 | 1386 | 253 | 66 | 1705 | 100% | 136 | 53 | 0 | 11 | 64 | 47% | | | |
| | Foulis | 2046 | 2002 | 143 | 66 | 2211 | 108% | 341 | 66 | 0 | 22 | 88 | 26% | | | |
| Lung | Lind ¹ | 352 | 220 | 132 | 0 | 352 | 100% | 0 | 0 | 0 | 0 | 0 | N/A | | | |
| | Victoria | 1364 | 1441 | 78 | 22 | 1541 | 113% | 341 | 121 | 198 | 0 | 319 | 94% | | | |
| | Cedar | 1783 | 1081 | 174 | 184 | 1439 | 81% | 713 | 414 | 288 | 23 | 725 | 102% | | | |
| | Cherry Tree ² | 0 | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0 | 0% | | | |
| | Rowan/Fir Tree | 3069 | 1840 | 703 | 184 | 2727 | 89% | 714 | 598 | 345 | 81 | 1023 | 143% | | | |
| Harefield | HDU | 2139 | 1748 | 35 | 0 | 1783 | 83% | 357 | 0 | 0 | 0 | 0 | 0% | | | |
| | ITU | 6774 | 6199 | 1102 | 138 | 7438 | 110% | 357 | 310.5 | 34 | 0 | 345 | 97% | | | |
| | Maple | 1705 | 1587 | 207 | 322 | 2116 | 124% | 713 | 632.5 | 58 | 12 | 702 | 98% | | | |
| | Oak/Acorn | 3751 | 2090 | 1208 | 518 | 3816 | 102% | 682 | 231 | 424 | 81 | 736 | 108% | | | |
| Whole Tru | st | 53161 | 36212 | 7048 | 5019 | 48278 | 90.82% | 6105 | 3345.3 | 1434 | 229 | 5008 | 82.03% | | | |

Source: Nurse Bank Databases, E-Roster/MAPPS

Table 2: Night Shifts

¹Lind: please note these are the total hours planned and filled for the unit. When reporting to NHS England, daycase beds are excluded

²Cherry Tree: please note that information on Cherry Tree will not be reported to NHS London, as daycase beds are excluded from the reporting requirement. All of Cherry Tree's beds are currently for daycases.

* Columns in *italics* will be submitted to NHS England on 15th Aug. 2016. For further details about the sources of information and the assumptions made, please see Appendix 1.

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|---|----------------|--------|---------|---------|----------|---------|-----------|-------------|-------|
| | | | | | | | | | |
| | | Annual | Patient | Patient | | | Maternity | | |
| | Ward | leave | acuity | Volume | Sickness | Vacancy | cover | Study Leave | Other |
| | PICU | 17 | 0 | 315 | 0 | 0 | 0 | 2 | 0 |
| | Rose | 13 | 0 | 275 | 0 | 0 | 0 | 0 | 0 |
| | AICU | 0 | 0 | 2 | 0 | 1 | 0 | 0 | 0 |
| RBH | Alex | 0 | 0 | 44 | 0 | 0 | 0 | 0 | 0 |
| | Elizabeth | 0 | 0 | 83 | 0 | 0 | 0 | 0 | 0 |
| raeus | Paul Wood | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 0 |
| | Sir Reginald | | | | | | | | |
| | Wilson | 0 | 0 | 79 | 0 | 0 | 0 | 0 | 0 |
| | York | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Foulis | 0 | 4 | 10 | 3 | 0 | 0 | 0 | 0 |
| Lung | Lind | 0 | 0 | 14 | 0 | 5 | 0 | 0 | 0 |
| RBH A Heart & E Paeds F Lung L Harefield A Whole | Victoria | 0 | 29 | 21 | 0 | 0 | 0 | 0 | 0 |
| | Cedar | 1 | 1 | 7 | 5 | 99 | 0 | 0 | 0 |
| | Cherry Tree | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Rowan/Fir Tree | 0 | 76 | 96 | 15 | 39 | 0 | 1 | 1 |
| Harefield | HDU | 0 | 0 | 2 | 3 | 0 | 0 | 0 | 0 |
| | ITU | 0 | 0 | 172 | 0 | 0 | 0 | 0 | 0 |
| | Maple | 10 | 56 | 10 | 23 | 10 | 1 | 1 | 1 |
| | Oak/Acorn | 0 | 64 | 153 | 38 | 50 | 0 | 1 | 1 |
| Whole | | | | | | | | | |
| Trust | | 41 | 231 | 1290 | 87 | 204 | 1 | 5 | 3 |

Source: Nurse Bank Databases, E-Roster/MAPPS

Table 3: Reasons for Use of Bank and Agency (by no. of shifts)

¹Lind: please note these are the total hours planned and filled for the unit. When reporting to NHS England, daycase beds are excluded

²Cherry Tree: please note that information on Cherry Tree will not be reported to NHS London, as daycase beds are excluded from the reporting requirement. All of Cherry Tree's beds are currently for daycases.

This information will not be reported to NHS London

Source: Nurse Bank Databases

Table 4: Use of RMNs (by no. of hours)

This is included in the tables above, and will form part of the numbers reported to NHS London. This is a change to last month, following the publication of further guidance from NHS England.

| Ward | Number of hours | |
|------|-----------------|---|
| - | | 0 |

Source: Nurse Bank Databases

Appendix 1: Data sources, definitions and assumptions made

Tables 1 and 2: Day and Night Shifts

This data is compiled from a number of sources:

1. Planned hours. This is the number of hours each ward is funded for (from nurse recruitment office) and should match the posters up on each ward.

2. Actual hours

- a. Usual roster. These are the hours that have been recorded on e-roster/MAPPS.
- b. Bank. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked bank staff directly (i.e. not through the bank office), these are not included as accurate information is not held / easily available.
- c. Agency. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked agency staff directly (i.e. not through the bank office), these are not included as accurate information is not held / easily available.
- d. Care staff. HCA's working on the adult wards in Sydney Street are pooled and rotate between the 5 wards. Therefore, the planned and actual hours worked hours have been averaged out to be equal across all these wards.
- 3. Total fill. This is the sum of the actual hours worked (i.e. usual roster, bank, agency)
- 4. Average fill rate. This is total fill divided by the planned hours, expressed as a %.

Table 3: Reasons for Bank and Agency Use

These are the reasons, as documented on the Nurse Bank spreadsheets.

For RBH, there were a number of blank entries, which have been excluded.

Table 4: Use of RMNs

If a patient needs RMN input, then this can equate to a notable number of additional hours. Details of RMN use is reported here for internal use only – it is also required to be reported to UNIFY, and is included in the other tables in this report.

Appendix 2: UNIFY template

| | 1/5/2014 to 31/4 IL to the page | | ng: Nu | Fill rat Fill rat Irsing, ere your sta | e indi midwi | cator i fery a | return nd car | | | the UNII | Y syster | n | | | 1 | |
|--|---------------------------------------|---|--|---|---|--|---|--|---|--|---|--|---|--------------------------------------|--|------------------------------------|
| | | | | | | D | ay | | | Ni | ght | | D | ay | Nic | ght |
| Hospital Site Details | | Details Main two specialties on each ward | | Registered nurses/ midwives Care Staff | | | Registered nurses/ midwives Care Staff | | | Ave | <u>></u> | Ave | A Vo | | | |
| Site code *The Site code is automaticall y populated when a Site name is selected | Hospital Site name | Ward name | S1 | \$2 | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | rage fill rate - registered nurses/midv/ives (%) | verage fill rate - care staff (%) | rage fill rate - registered nurses/midvives (%) | rage fill rate - care staff (%) |
| ŕ | Select from from drop down list | | Select from from drop down list | Select from from drop down list | | | | | | | | | | Automatic calculation | | |