



Nurse Staffing Indicator Template Reporting Period: 1st – 28th Feb. 2019

Summary of Results and Commentary – Registered Nurse Staffing Levels

| | | | | Registered Nurses | | | | | | | |
|------------------|------------------------|--------------------|----------------------|---|--|--|--|--|--|--|--|
| | Ward | Day % fill rate | Night % fill rate | Comments | | | | | | | |
| | PICU | 96% | 87% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| | Rose | 100% | 82% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| | AICU | 114% | 116% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| RBH | Alex | 127% | 129% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| Heart & Paeds | Elizabeth | 94% | 93% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| 1 4645 | Paul Wood | 119% | 125% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| | Sir Reginald Wilson | 77% | 108% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| | York | 86% | 64% | Nurse staffing is representative of activity and is on plan | | | | | | | |
| | Foulis | 128% | 108% | Increase in registered nurses needed to escort patients to other hospitals for procedures. Safe staffing maintained to meet patient acuity and needs. | | | | | | | |
| Lung | Lind | - | - | N/A | | | | | | | |
| | Victoria | 125% | 123% | Safe level of care to meet patient acuity and one to one care for patients requiring specific care needs. | | | | | | | |
| | Cedar | 98% | 96% | Ward safely staffed. | | | | | | | |
| | Cherry Tree | - | - | N/A | | | | | | | |
| | Rowan/Fir Tree | 99% | 89% | Safe staffing levels maintained | | | | | | | |
| Harefield | HDU | 94% | 93% | Safe staffing levels maintained for patient levels | | | | | | | |
| | ITU | 131% | 115% | | | | | | | | |
| | Maple | 98% | 101% | Ward safely staffed | | | | | | | |
| | Juniper | 100% | 84% | Ward safely staffed. Day cases discharged prior to night shift so staffing reduced. | | | | | | | |
| | Oak/Acorn | 93% | 76% | Safe staffing levels maintained. | | | | | | | |
| Whole Tru | Whole Trust | | 99% | | | | | | | | |

Summary of Results and Commentary – Care Staffing Levels

| | | | | Care Staff (NB this is a small proportion of the overall nurse staffing complement) |
|-------------------------|------------------------|-------------|-------------|--|
| | Ward | Day | Night | Comments |
| | | % fill rate | % fill rate | Comments |
| | PICU | 34% | 45% | Safe care given and offset by registered nurses to safely meet patients needs |
| | Rose | 34% | 45% | Safe care given and offset by registered nurses to safely meet patients needs |
| | AICU | 57% | 35% | Safe care given and offset by registered nurses to safely meet patients needs |
| RBH Heart & Paeds | Alex | 62% | 171% | Safe care given and offset by registered nurses to safely meet patients needs |
| | Elizabeth | 58% | 74% | Safe care given and offset by registered nurses to safely meet patients needs |
| | Paul Wood | 57% | 49% | Safe care given and offset by registered nurses to safely meet patients needs |
| | Sir Reginald Wilson | 58% | 35% | Safe care given and offset by registered nurses to safely meet patients needs |
| | York | 58% | 53% | Safe care given and offset by registered nurses to safely meet patients needs |
| | Foulis | 38% | 0% | Safe care given and offset by registered nurses to safely meet patients needs |
| Lung | Lind | - | - | N/A |
| | Victoria | 47% | 200% | Day care staff low fill rate offset by day registered nurses. Additional care staff required for 1-1 care at night. Safe level of care maintained. |
| | Cedar | 109% | 88% | Ward safely staffed. Unable to fill some HCA shifts at night. |
| | Cherry Tree | - | - | N/A |
| | Rowan/Fir Tree | 69% | 82% | Safe staffing levels maintained, students and other supernumary staff utilised during the day shift. |
| Harefield | HDU | 0% | 0% | N/A |
| патепец | ITU | 53% | 100% | |
| | Maple | 100% | 95% | Ward safely staffed |
| | Juniper | 76% | 56% | Safe staffing levels maintained. Day case patients discharged prior to night shift so staffing reduced. |
| | Oak/Acorn | 46% | 64% | Safe staffing levels maintained. |
| Whole Tru | ıst | 56% | 77% | |

Table 1: Day Shifts

| | | | | | | | Day | | | | | | | | |
|-----------|--------------------------|------------------|-----------------|------------|----------|---------------------|-----------------------------|------------------|-----------------|-------------|--------|---------------------|--------------------------|--|--|
| Ward | | | | Registered | d Nurses | | _ | Care Staff | | | | | | | |
| | | | Actual (hrs) | | | | | | A | ctual (hrs) | | | | | |
| | | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | | |
| | PICU | 5796 | 4704 | 587 | 285 | 5575 | 96% | 1363 | 468 | 0 | 0 | 468 | 34% | | |
| | Rose | 4830 | 3330 | 733 | 745 | 4808 | 100% | 1363 | 468 | 0 | 0 | 468 | 34% | | |
| | AICU | 6762 | 6618 | 245 | 853 | 7716 | 114% | 1176 | 669 | 0 | 0 | 669 | 57% | | |
| RBH | Alex | 2352 | 2753 | 89 | 144 | 2985 | 127% | 1176 | 669 | 46.5 | 12 | 728 | 62% | | |
| Heart & | Elizabeth | 4032 | 2865 | 324 | 597 | 3786 | 94% | 1176 | 669 | 0 | 12 | 681 | 58% | | |
| Paeds | Paul Wood | 2160 | 2385 | 138 | 44 | 2567 | 119% | 1176 | 669 | 0 | 0 | 669 | 57% | | |
| | Sir Reginald Wilson | 3360 | 2483 | 102 | 7 | 2592 | 77% | 1176 | 669 | 7.5 | 0 | 677 | 58% | | |
| | York | 2064 | 1508 | 189 | 72 | 1769 | 86% | 1176 | 669 | 0 | 7.5 | 677 | 58% | | |
| | Foulis | 1920 | 2280 | 147 | 32 | 2459 | 128% | 840 | 315 | 0 | 0 | 315 | 38% | | |
| Lung | Lind ¹ | - | - | - | - | - | - | - | - | - | - | - | - | | |
| | Victoria | 2016 | 2438 | 76 | 15 | 2529 | 125% | 450 | 210 | 0 | 0 | 210 | 47% | | |
| | Cedar | 2254 | 1817 | 313 | 81 | 2211 | 98% | 644 | 690 | 0 | 12 | 702 | 109% | | |
| | Cherry Tree ² | - | - | - | - | - | - | - | - | - | - | - | - | | |
| | Rowan/Fir Tree | 3542 | 2870 | 448 | 188 | 3506 | 99% | 1178 | 650 | 165 | 0 | 815 | 69% | | |
| Harefield | HDU | 1932 | 1813 | 12 | 0 | 1824 | 94% | - | - | - | - | - | - | | |
| пагенею | ITU | 8050 | 9760 | 785 | 0 | 10545 | 131% | 1122 | 557 | 34 | 0 | 591 | 53% | | |
| | Maple | 1610 | 1070 | 483 | 23 | 1576 | 98% | 644 | 598 | 46 | 0 | 644 | 100% | | |
| | Juniper | 2162 | 1839 | 277 | 46 | 2161 | 100% | 874 | 634 | 34 | 0 | 668 | 76% | | |
| | Oak/Acorn | 5040 | 4193 | 493 | 0 | 4685 | 93% | 2184 | 894 | 116 | 0 | 1010 | 46% | | |
| Whole Tru | st | 59882 | 54723 | 5438 | 3129 | 63290 | 105.69% | 17718 | 9497 | 456 | 43 | 9995 | 56.41% | | |

^{*} Columns in *italics* will be submitted to NHS Digital on 15th Mar.2019. For further details about the sources of information and the assumptions made, please see Appendix 1.

Table 2: Night Shifts

| | | | | | | | Night | | | | | | | | |
|-------------|---------------------------|------------------|-----------------|--------------|----------|---------------------|-----------------------------|------------------|-----------------|-------------|--------|---------------------|--------------------------|--|--|
| Ward | | | | Registered | d Nurses | | Care Staff | | | | | | | | |
| | | | | Actual (hrs) | | | | | А | ctual (hrs) | | | | | |
| | | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | Planned (hrs) | Usual roster | Bank | Agency | Total fill (hrs) | Average fill rate (%) | | |
| | PICU | 5796 | 3592 | 805 | 644 | 5041 | 87% | 322 | 144 | 0 | 0 | 144 | 45% | | |
| | Rose | 4830 | 2289 | 851 | 840 | 3979 | 82% | 322 | 144 | 0 | 0 | 144 | 45% | | |
| | AICU | 6762 | 6900 | 456 | 472 | 7828 | 116% | 308 | 107.8 | 0 | 0 | 108 | 35% | | |
| RBH | Alex | 1540 | 1342 | 473 | 176 | 1991 | 129% | 308 | 108 | 187 | 231 | 526 | 171% | | |
| Heart & | Elizabeth | 3696 | 2244 | 462 | 748 | 3454 | 93% | 308 | 108 | 66 | 55 | 229 | 74% | | |
| Paeds | Paul Wood Sir Reginald | 1232 | 1232 | 275 | 33 | 1540 | 125% | 308 | 108 | 0 | 44 | 152 | 49% | | |
| | Wilson | 1540 | 1243 | 418 | 0 | 1661 | 108% | 308 | 108 | 0 | 0 | 108 | 35% | | |
| | York | 1540 | 836 | 121 | 33 | 990 | 64% | 308 | 108 | 0 | 55 | 163 | 53% | | |
| | Foulis | 1540 | 1529 | 132 | 0 | 1661 | 108% | 0 | 0 | 0 | 0 | 0 | 0% | | |
| Lung | Lind ¹ | - | - | - | - | - | - | - | - | - | - | - | - | | |
| | Victoria | 1232 | 1353 | 66 | 99 | 1518 | 123% | 220 | 330 | 77 | 33 | 440 | 200% | | |
| | Cedar | 1610 | 978 | 471 | 92 | 1540 | 96% | 644 | 333.5 | 219 | 12 | 564 | 88% | | |
| | Cherry Tree ² | - | - | - | - | - | - | - | - | - | - | - | - | | |
| | Rowan/Fir Tree | 2772 | 1668 | 759 | 46 | 2473 | 89% | 714 | 345 | 242 | 0 | 587 | 82% | | |
| Harefield | HDU | 1932 | 1587 | 207 | 12 | 1806 | 93% | - | - | - | - | - | - | | |
| пагенею | ITU | 8050 | 6659 | 2491 | 81 | 9230 | 115% | 322 | 241.5 | 81 | 0 | 322 | 100% | | |
| | Maple | 924 | 748 | 173 | 12 | 932 | 101% | 644 | 506 | 108 | 0 | 614 | 95% | | |
| | Juniper | 2254 | 1070 | 666 | 150 | 1885 | 84% | 713 | 322 | 75 | 0 | 397 | 56% | | |
| | Oak/Acorn | 3388 | 1584 | 933 | 69 | 2586 | 76% | 616 | 308 | 89 | 0 | 397 | 64% | | |
| Whole Trust | | 50638 | 36851 | 9758 | 3504 | 50113 | 98.96% | 6365 | 3320.3 | 1142 | 430 | 4892 | 76.85% | | |

Source: Nurse Bank Databases, E-Roster/MAPPS

¹ Lind: please note that Lind ward have no longer inpatients cases, daycase will not be reported to NHS Digital, as daycase beds are excluded from the reporting requirement. All of Lind's beds are currently for daycases.

² Cherry Tree: please note that information on Cherry Tree will not be reported to NHS Digital, as daycase beds are excluded from the reporting requirement. All of Cherry Tree's beds are currently for daycases.

Table 3: Reasons for Use of Bank and Agency (by no. of shifts)

This information will not be reported to NHS London

| | Ward | Annual leave | Patient acuity | Patient Volume | Sickness | Vacancy | Maternity cover | Study Leave | Other |
|--|--------------------------|-----------------|-------------------|-------------------|----------|---------|--------------------|----------------|-------|
| | PICU | 0 | 0 | 203 | 0 | 0 | 0 | 0 | 0 |
| | Rose | 0 | 0 | 400 | 0 | 0 | 0 | 0 | 0 |
| DDII | AICU | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Alex | 0 | 44 | 78 | 0 | 3 | 0 | 0 | 0 |
| Paeds | Elizabeth | 0 | 12 | 177 | 2 | 13 | 0 | 0 | 0 |
| | Paul Wood | 0 | 4 | 49 | 0 | 1 | 0 | 0 | 0 |
| | Sir Reginald | | _ | | | | | | |
| | Wilson | 0 | 1 | 45 | 1 | 6 | 0 | 0 | 0 |
| | York | 0 | 6 | 0 | 0 | 1 | 0 | 0 | 0 |
| Lung | Foulis | 0 | 0 | 11 | 12 | 7 | 0 | 0 | 0 |
| Lung | Lind | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RBH Heart & Paeds Paeds For Lung Lin Vic Cer Ch Ro Tre Harefield HD ITL Ma | Victoria | 1 | 5 | 12 | 1 | 48 | 0 | 0 | 0 |
| | Cedar | 0 | 0 | 14 | 29 | 38 | 2 | 0 | 0 |
| | Cherry Tree Rowan/Fir | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Tree | 0 | 7 | 34 | 33 | 52 | 2 | 0 | 0 |
| Harefield | HDU | 0 | 0 | 18 | 1 | 3 | 0 | 0 | 0 |
| | ITU | 0 | 0 | 309 | 0 | 0 | 0 | 0 | 0 |
| | Maple | 0 | 0 | 11 | 28 | 16 | 7 | 0 | 0 |
| | Juniper | 4 | 1 | 1 | 5 | 1 | 0 | 0 | 0 |
| | Oak/Acorn | 0 | 13 | 40 | 43 | 0 | 0 | 0 | 0 |
| Whole | | | | | | | | | |
| Trust | | 5 | 93 | 1402 | 155 | 189 | 11 | 0 | 0 |

Source: Nurse Bank Databases, E-Roster/MAPPS

Table 4: Use of RMNs (by no. of hours)

This is included in the tables above, and will form part of the numbers reported to NHS Digital. This is a change following the publication of further guidance from NHS England.



Source: Nurse Bank Databases

Appendix 1: Data sources, definitions and assumptions made

Tables 1 and 2: Day and Night Shifts

This data is compiled from a number of sources:

- 1. Planned hours. This is the number of hours each ward is funded for (from nurse recruitment office) and should match the posters up on each ward.
- 2. Actual hours
 - a. Usual roster. These are the hours that have been recorded on e-roster/MAPPS.
 - b. Bank. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked bank staff directly (i.e. not through the bank office), these are not included as accurate information is not held / easily available.
 - c. Agency. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked agency staff directly (i.e. not through the bank office), these are not included as accurate information is not held / easily available.
 - d. Care staff. HCA's working on the adult wards in Sydney Street are pooled and rotate between the 5 wards. Therefore, the planned and actual hours worked hours have been averaged out to be equal across all these wards.
- 3. Total fill. This is the sum of the actual hours worked (i.e. usual roster, bank, agency)
- 4. Average fill rate. This is total fill divided by the planned hours, expressed as a %.

Table 3: Reasons for Bank and Agency Use

These are the reasons, as documented on the Nurse Bank spreadsheets.

For RBH, there were a number of blank entries, which have been excluded.

Table 4: Use of RMNs

If a patient needs RMN input, then this can equate to a notable number of additional hours. Details of RMN use is reported here for internal use only – it is also required to be reported to NHS Digital, and is included in the other tables in this report.

Appendix 2: NHS Digital template

Fill Rate Indictor Return Staffing: Nursing, Midwifery, Care Staff & CHPPD

| | | | Ward name | Main 2 Specialti es on each ward | | Day | | | | Night | Day | | | Night | C | Care Hours Per Patient Day (CHPPD) | | | | |
|---|--|----------------------------|------------------------------------|--|--|---|---|--|--|--|--|---|------------------------------------|-----------------------|---|---------------------------------------|---|-----------------------|-----------------------|-----------------------|
| Hospi tal Hospital Site Details Site name | | tal | Main 2 Specialties on each ward | | s on Registered midwives/nurses | | Care Staff | | Registered midwives/nurses | | Care Staff | | Average fill rate - (%) | Average fill | Average fill (%) | Average fill | Cumulative 23:59 each | Registered I | Care Staff | Overall |
| Site code *The Site code is automatically populated when a Site name is selected | | | Specialty 1 | Specialty 2 | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | Total monthly planned staff hours | Total monthly actual staff hours | rate - registered nurses/ midwives | rate - care staff (%) | Average fill rate - registered nurses/ midwives %) | fill rate - care staff (%) | count over the month of patients at day | l midwives/ nurses | | |
| | | Select from drop down list | Select from drop down list | Select from drop down list | | | | | | | | | Automatic calculation | Automatic calculation | Automatic calculation | Automatic calculation | | Automatic calculation | Automatic calculation | Automatic calculation |