



# Nurse Staffing Indicator Template Reporting Period: 1<sup>st</sup> – 31<sup>st</sup> July 2018

### **Summary of Results and Commentary – Registered Nurse Staffing Levels**

				Registered Nurses
	Ward	Day	Night	Comments
		% fill rate	% fill rate	Comments
	PICU	95%	93%	Within normal parameters.
	Rose	103%	89%	Within normal parameters.
	AICU	91%	87%	
RBH	Alex	111%	94%	Registered nurse levels adjusted according to patient numbers and acuity. Safe staffing levels maintained.
Heart &	Elizabeth	84%	64%	Registered nurse levels adjusted according to patient numbers and acuity. Safe staffing levels maintained.
Paeds	Paul Wood	85%	86%	Registered nurse levels adjusted according to patient numbers and acuity. Safe staffing levels maintained.
	Sir Reginald	77%	101%	
	Wilson			Registered nurse levels adjusted according to patient numbers and acuity. Safe staffing levels maintained.
	York	99%	74%	Registered nurse levels adjusted according to patient numbers and acuity. Safe staffing levels maintained.
	Foulis	113%	97%	Safe staffing maintained to meet patient acuity and car needs. Increase in staff to meet higher care needs for
_				some patients.
Lung	Lind	-	-	N/A
	Victoria	114%	105%	Safe staffing level to meet patients' complex care needs and ward acuity.
	Cedar	97%	95%	Safe staffing maintained, patient's treatment and care needs met.
	Cherry Tree	-	-	N/A
	Rowan/Fir Tree	86%	89%	Safe staffing levels, bed occupancy slightly reduced.
	HDU	92%	92%	Staffing levels adjusted according to patient acuity. Safe staffing levels maintained.
Harefield	ITU	156%	138%	Expansion to 24 beds, supernumerary new staff employed to fill vacancy gaps.
	Maple	77%	98%	Safe staffing maintained, patient's treatment and care needs met. Unfilled RGN Day shifts.
	Juniper	91%	72%	Safe staffing maintained, patient's treatment and care needs met. Unfilled RGN Night shifts. Reduced requirement for night staff due to decreased Private Patient admissions.
	Oak/Acorn	78%	83%	Patient acuity level high, but slightly lower occupancy. Safe staffing levels maintained. Unfilled SN bank shifts.
Whole Tru	st	99%	93%	

## **Summary of Results and Commentary – Care Staffing Levels**

				Care Staff (NB this is a small proportion of the overall nurse staffing complement)
	Ward	Day	Night	Comments
		% fill rate	% fill rate	Comments
	PICU	29%	56%	Non – registered staff (i.e. HCA's) do not deliver patient care in Paediatrics.
	Rose	29%	56%	Non – registered staff (i.e. HCA's) do not deliver patient care in Paediatrics.
	AICU	48%	25%	
RBH	Alex	50%	70%	HCA shifts not replaced as sufficient registered nurses available to provide safe nursing care.
Heart & Paeds	Elizabeth	49%	25%	HCA shifts not replaced as sufficient registered nurses available to provide safe nursing care.
	Paul Wood	48%	25%	HCA shifts not replaced as sufficient registered nurses available to provide safe nursing care.
	Sir Reginald Wilson	48%	41%	HCA shifts not replaced as sufficient registered nurses available to provide safe nursing care.
	York	49%	37%	HCA shifts not replaced as sufficient registered nurses available to provide safe nursing care.
	Foulis	47%	-	N/A
Lung	Lind	-	-	N/A
	Victoria	68%	105%	Safe staffing level increased and off set when needed by Registered nurses to meet complex care needs of patients'.
	Cedar	94%	74%	Safe staffing maintained, patient's treatment and care needs met. Unfilled HCA day/night shifts.
	Cherry Tree	-	-	N/A
	Rowan/Fir Tree	65%	96%	Student nurses utilised during the day to cover shortfall in HCA's.
	HDU	0%	0%	N/A
Harefield	ITU	98%	139%	Additional HCA cover on nights due to patient acuity.
	Maple	81%	90%	Safe staffing maintained, patient's treatment and care needs met. Unfilled HCA day/night shifts.
	Juniper	89%	89%	Safe staffing maintained, patient's treatment and care needs met. Unfilled HCA day/night shifts.
	Oak/Acorn	49%	46%	Sufficient care staff on duty to deliver safe nursing care.
Whole Tru	ıst	55%	68%	

Nurse Staffing – July 18

Last updated: 14<sup>th</sup> Aug. 18

Table 1: Day Shifts

		Day														
	Ward			Registere	d Nurses		Care Staff									
				Actual (hrs)					А							
		Planned (hrs)	Usual roster	Bank	Agency	Total fill (hrs)	Average fill rate (%)	Planned (hrs)	Usual roster	Bank	Agency	Total fill (hrs)	Average fill rate (%)			
	PICU	6975	5584	294	752	6629	95%	1515	442	0	0	442	29%			
	Rose	5813	4650	583	747	5980	103%	1515	442	0	0	442	29%			
	AICU	7487	6802	11	0	6813	91%	1299	629	0	0	629	48%			
RBH	Alex	2821	2783	108	234	3125	111%	1299	629	15	0	644	50%			
Heart &	Elizabeth	4836	3375	243	423	4041	84%	1299	629	12	0	641	49%			
Paeds	Paul Wood	2587	1808	171	229	2207	85%	1299	629	0	0	629	48%			
	Sir Reginald	4000	2005	200		2422	770/	4000	520	•		500	400/			
	Wilson	4030	2805	239	79	3123	77%	1299	629	0	0	629	48%			
	York	2470	1988	298	149	2434	99%	1299	629	12	0	641	49%			
	Foulis	2301	2550	23	32	2604	113%	930	435	0	0	435	47%			
Lung	Lind <sup>1</sup>	-	-	-	-	-	-	-	-	-	-	-	-			
	Victoria	2418	2573	172	12	2756	114%	495	337.5	0	0	338	68%			
	Cedar	2496	1875	523	23	2421	97%	713	552	121	0	673	94%			
	Cherry Tree <sup>2</sup>	-	-	-	-	-	-	-	-	-	-	-	-			
	Rowan/Fir Tree	4433	3446	340	12	3797	86%	1178	656	116	0	771	65%			
Harefield	HDU	2325	2118	23	0	2141	92%	0	0	0	0	0	0%			
riai ciicia	ITU	7363	10761	702	35	11497	156%	1239.5	1192	17	0	1209	98%			
	Maple	2015	1346	212	0	1557	77%	713	575	0	0	575	81%			
	Juniper	2392	1884	232	58	2173	91%	1000	826	59	0	885	89%			
	Oak/Acorn	6045	4332	401	0	4733	78%	2418	939	257	0	1196	49%			
Whole Tru	ıst	68805	60675	4572	2780	68028	98.87%	19511	10168	609	0	10776	55.23%			

<sup>\*</sup> Columns in *italics* will be submitted to NHS England on 15<sup>th</sup> Aug. 2018. For further details about the sources of information and the assumptions made, please see Appendix 1.

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**Table 2: Night Shifts** 

Ward		Night														
				Registered	d Nurses		Care Staff									
				Actual (hrs)					A							
		Planned (hrs)	Usual roster	Bank	Agency	Total fill (hrs)	Average fill rate (%)	Planned (hrs)	Usual roster	Bank	Agency	Total fill (hrs)	Average fill rate (%)			
	PICU	6417	4158	782	1026	5966	93%	357	201	0	0	201	56%			
<del>-</del>	Rose	5348	2852	1105	819	4776	89%	357	201	0	0	201	56%			
	AICU	7487	6475	58	0	6532	87%	341	83.6	0	0	84	25%			
RBH	Alex	1705	946	385	264	1595	94%	341	84	77	77	238	70%			
Heart &	Elizabeth	4092	1716	572	314	2602	64%	341	84	0	0	84	25%			
Paeds	Paul Wood Sir Reginald	1364	649	407	121	1177	86%	341	84	0	0	84	25%			
	Wilson	1705	990	539	187	1716	101%	341	84	22	33	139	41%			
	York	1705	1012	176	75	1263	74%	341	84	22	22	128	37%			
	Foulis	1705	1529	99	24	1652	97%	0	0	0	0	0	_			
Lung	Lind <sup>1</sup>	-	-	-	-	-	-	-	-	-	-	-	-			
	Victoria	1364	1375	44	13	1432	105%	242	165	55	33	253	105%			
	Cedar	1783	1185	467	46	1697	95%	713	414	115	0	529	74%			
	Cherry Tree <sup>2</sup>	-	-	-	-	-	-	-	-	-	-	-	-			
	Rowan/Fir Tree	3069	2162	517	46	2725	89%	714	425.5	259	0	684	96%			
Harefield	HDU	2139	1967	0	0	1967	92%	0	0	0	0	0	0%			
пагенею	ITU	6774	7176	1638	518	9332	138%	357	379.5	115	0	495	139%			
	Maple	1023	828	173	0	1001	98%	713	552	92	0	644	90%			
	Juniper	2496	1051	704	46	1800	72%	713	531.1	104	0	635	89%			
	Oak/Acorn	3751	1881	1109	127	3116	83%	682	198	115	0	313	46%			
Whole Trust		53925	37950	8772	3624	50347	93.37%	6893	3569.2	975	165	4709	68.32%			

Source: Nurse Bank Databases, E-Roster/MAPPS

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<sup>&</sup>lt;sup>1</sup>Lind: please note that Lind ward have no longer inpatients cases, daycase will not be reported to NHS Improvement, as daycase beds are excluded from the reporting requirement. All of Lind's beds are currently for daycases.

<sup>2</sup>Cherry Tree: please note that information on Cherry Tree will not be reported to NHS Improvement, as daycase beds are excluded from the reporting requirement. All of Cherry Tree's beds are currently for daycases.

Table 3: Reasons for Use of Bank and Agency (by no. of shifts)

This information will not be reported to NHS London

	Ward	Annual leave	Patient acuity	Patient Volume	Sickness	Vacancy	Maternity cover	Study Leave	Other
	PICU	0	0	366	0	0	0	0	0
	Rose	0	0	400	0	0	0	0	0
DDII	AICU	0	0	0	0	0	0	0	0
RBH Heart &	Alex	0	25	139	0	1	0	0	0
Paeds	Elizabeth	0	1	254	0	0	0	0	0
	Paul Wood	0	0	0	0	153	0	0	0
	Sir Reginald								
	Wilson	0	5	114	0	0	0	0	0
	York	0	5	0	0	117	0	0	0
	Foulis	0	0	22	0	0	0	0	0
Lung	Lind	0	0	33	0	0	0	0	0
	Victoria	1	5	12	1	48	0	0	0
	Cedar	0	2	10	8	165	0	0	0
	Cherry Tree	0	0	0	0	0	0	0	0
	Rowan/Fir Tree	0	4	62	30	35	0	0	0
Harefield	HDU	0	0	2	1	0	0	0	0
Harenelu	ITU	0	1	360	2	17	0	2	0
	Maple	0	1	12	3	20	25	0	0
	Juniper	4	1	1	5	1	0	0	0
	Oak/Acorn	0	10	147	55	50	0	0	0
Whole									
Trust		5	60	1934	105	607	25	2	0

Source: Nurse Bank Databases, E-Roster/MAPPS
Table 4: Use of RMNs (by no. of hours)

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This is included in the tables above, and will form part of the numbers reported to NHS London. This is a change following the publication of further guidance from NHS England.

Ward	Number of hours	
-	0	١

Source: Nurse Bank Databases

**Appendix 1:** Data sources, definitions and assumptions made

### Tables 1 and 2: Day and Night Shifts

This data is compiled from a number of sources:

1. Planned hours. This is the number of hours each ward is funded for (from nurse recruitment office) and should match the posters up on each ward.

#### 2. Actual hours

- a. Usual roster. These are the hours that have been recorded on e-roster/MAPPS.
- b. Bank. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked bank staff directly (i.e. not through the bank office), these are not included as accurate information is not held / easily available.
- c. Agency. These are staff booked through the bank office, and are recorded on the Nurse Bank/Agency spreadsheets. Where wards have booked agency staff directly (i.e. not through the bank office), these are not included as accurate information is not held / easily available.
- d. Care staff. HCA's working on the adult wards in Sydney Street are pooled and rotate between the 5 wards. Therefore, the planned and actual hours worked hours have been averaged out to be equal across all these wards.
- 3. Total fill. This is the sum of the actual hours worked (i.e. usual roster, bank, agency)
- 4. Average fill rate. This is total fill divided by the planned hours, expressed as a %.

#### Table 3: Reasons for Bank and Agency Use

These are the reasons, as documented on the Nurse Bank spreadsheets.

For RBH, there were a number of blank entries, which have been excluded.

Table 4: Use of RMNs

If a patient needs RMN input, then this can equate to a notable number of additional hours. Details of RMN use is reported here for internal use only – it is also required to be reported to NHS Digital, and is included in the other tables in this report.

Appendix 2: NHS Digital template

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							ay				ght		D	ay	Ni	ght
Hospital S	ite Details	Details Main two specialtie on each ward				Registered nurses/ midwives Care Staff			Registered nurses/ midwives Care Staff			Aver	Ave	Aver	Ave	
Site code *The Site code is automaticall y populated when a Site name is selected	Hospital Site name	Ward name	S1	S2	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	Total monthly planned staff hours	Total monthly actual staff hours	rage fill rate - registered nurses/midv/ives (%)	Average fill rate - care staff (%)	rage fill rate - registered nurses/midv/ives (%)	rage fill rate - care staff (%)
	Select from from drop down list		drop	Select from from drop down list										Automatic calculation		

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